



Argyll & Bute Health & Social Care Partnership

Integration Joint Board

Agenda item:

Date of Meeting: 26th September 2018

Title of Report: Alcohol and Drugs Partnership Governance Arrangements

Presented by: Sandra Cairney, Associate Director of Public Health

The Integrated Joint Board is invited to:

1. note Scottish Government directions that Alcohol and Drugs Partnership (ADP) funding and functions have been delegated through health boards to Integration Authorities;
2. note the consequent change to Argyll & Bute ADP governance arrangements;
3. approve the revised governance and the requirement to update the Terms of Reference and developing a scheme of delegation to enable the ADP to be responsive and timely in its actions, within an agreed strategy direction set by the IJB;
4. approve the recommended process for the appointment of the ADP Chair; and
5. direct officers to progress the implementation of the revised ADP governance arrangements.

1. EXECUTIVE SUMMARY

This report sets out recommendations for revised governance arrangements for the Argyll & Bute Alcohol and Drugs Partnership (ADP) including accountability, joint working, reporting and chairing arrangements.

2. INTRODUCTION

This report advises Integrated Joint Board (IJB) members of the need for a change in approach to the governance of Alcohol and Drugs Partnerships (ADPs) arising from the Scottish Government direction that ADP funding and functions are to be delegated to Integration Authorities (IAs) [Appendix 1]. A further letter was issued in May 2018 clarifying devolved funding arrangements.

3. DETAIL OF REPORT

The Scottish Government advised that supporting the delivery of agreed service levels for alcohol and drug partnerships is to be a priority for Integration Authorities and confirmed IJBs accountability for alcohol and drug services in Scotland including decisions on investment of both earmarked funds and partners core funds for drug and alcohol services. This brings about the need for a change to local arrangements for the governance of the ADPs, which have previously been autonomous decision making groups with full budget setting and management responsibilities.

The Scottish Government also advised that ADPs, IAs and other Community Planning Partners continue to strengthen joint-working relationships.

3.1 Revised Accountability Framework

The revised arrangements shift the ADP from an autonomous group to one which is accountable to the IJB. The ADP will be reformed as a dedicated sub-group of the IJB. This will ensure that ADP matters will achieve an appropriately high level of priority and visibility in the governance structure of the IJB. The IJB is required to establish robust mechanisms to ensure the ADP also fulfils its responsibility to work in partnership with Community Planning Partners.

There will be a need to develop links with the Strategic Planning Group and Locality Planning Groups in order that the ADP business is joined up with the planning across the remit of the IJB, such as mental health, children’s’ and health improvement planning

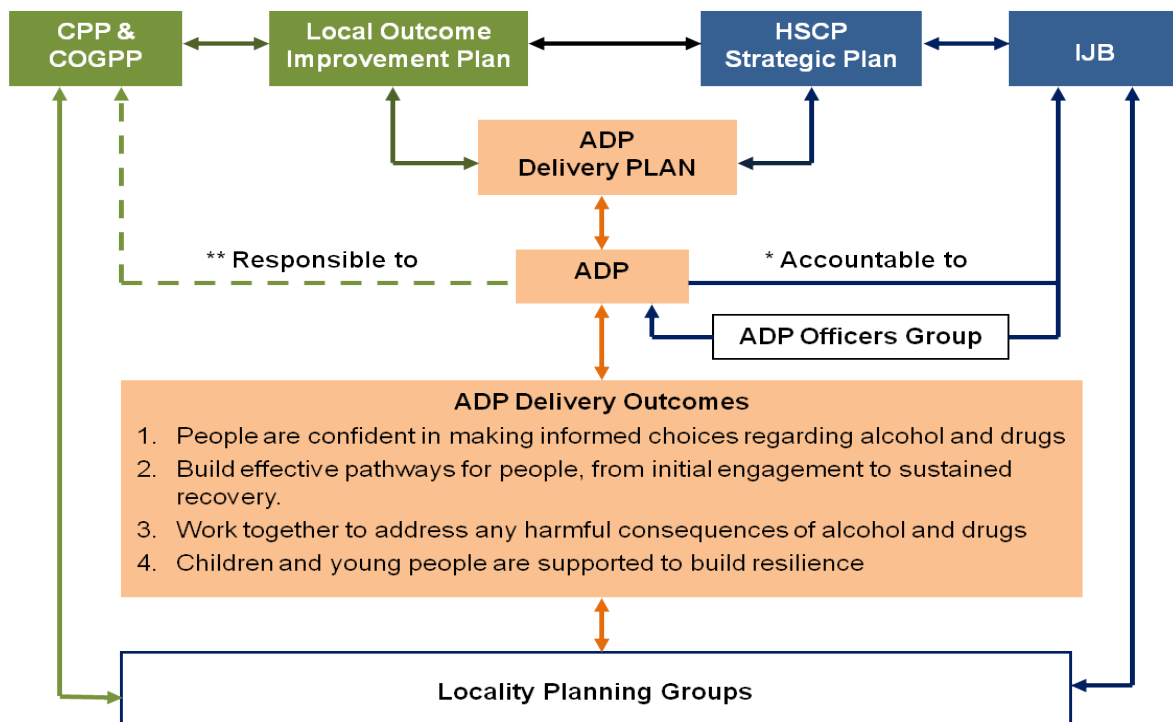
Governance at a locality level will be developed to reflect the planning structure of both the Health & Social Care Partnership and the Community Planning Partnership. A further guidance paper is awaited from the Scottish Government.

Within an agreed strategic direction set by the IJB, the development, delivery and monitoring of the Delivery Plan will remain a focus for the ADP.

Diagram 1 illustrates the revised ADP structure and relationship to the:

- IJB as the accountable organisation
- Community Planning Partnership (CPP)
- Chief Officer’s Group Public Protection (COG PP)
- locality planning and delivery structures.

Diagram 1.



* ADP is accountable to the IJB for all strategic Planning and funding decisions.

** ADP has responsibilities to the CPP for determining joint priorities and performance measures required for the Local Outcome Improvement Plan.

3.2 ADP Chair

The Argyll & Bute ADP appointed an independent chair in 2015 whose current role includes:

- providing leadership and strategic vision to the ADP strategy;
- chairing the Argyll & Bute ADP Committee meetings;
- ensuring the ADP has an independent objective and authoritative identity; and
- Signing off and submitting an annual report to CPP and Scottish Government.

It is recommended that the role of an independent chair continues but is reviewed to better align with and reflect the role and appointment processes/conditions of other public protection groups' independent chairs.

4. RELEVANT DATA AND INDICATORS

The ADP Delivery Plan is supported by a range of performance measures.

5. CONTRIBUTION TO STRATEGIC PRIORITIES

The ADP Delivery Plan will be reflected in the Health & Social Care Strategic Plan.

6. GOVERNANCE IMPLICATIONS

6.1 Financial Impact

The budget for ADP funded activities in Argyll & Bute is delegated to the Integration Joint Board. The activities funded by the ADP, and the support provided to the ADP and ADP functions must be met from within this available budget.

6.2 Staff Governance

Health and social care staff will be involved in the implementation of the revised governance arrangement.

6.3 Clinical Governance

ADP quality performance measures will be embedded within the IJB clinical governance scrutiny.

7. EQUALITY & DIVERSITY IMPLICATIONS

The ADP Delivery Plan will consider equality and diversity as part of an Equality and Diversity Impact Assessments (EQIAs).

8. RISK ASSESSMENT

The revised ADP governance aims to mitigate strategic planning and financial risk associated with unclear responsibility and accountability arrangements.

9. PUBLIC & USER INVOLVEMENT & ENGAGEMENT

The revised governance arrangements will be communicated to ADP partners and wider stakeholders.

10. CONCLUSIONS

The governance of the Argyll & Bute ADP requires changing to reflect the delegation to the Integration Joint Board. This paper sets out the revised arrangements that see the ADP reformed as a dedicated subgroup of the IJB. An additional recommendation is proposed in relation to the continued appointment of an independent chair for the ADP.